

HIGHLIGHTS

of

INTERIM FINANCIAL REPORT

April 30, 2014

and

BUDGET AMENDMENT REPORT

for the June 17, 2014 Board Meeting

(unaudited)
Prepared by
Business Support Services Division

Always Taking Care of Business!

Posted on our website at

http://www.hcde-texas.org/default.aspx?name=BusinessServicesHome

Linked from State Comptroller's website

http://www.texastransparency.org/local/schools.php



INTERIM FINANCIAL REPORT (unaudited) GENERAL FUND Balance Sheet at April 30, 2014



	ACTUAL
ASSETS	
Cash and Temporary Investments	\$ 34,484,167
Property Taxes-Delinquent at September 1, 2013	1,050,756
Less: Allowances for Uncollectible Taxes	(31,523)
Due from Federal Agencies	44,814
Other Receivables	2,030,568
Inventories	138,710
Deferred Expenditures	-
Other Prepaid Items	24,665
TOTAL ASSETS:	\$ 37,742,157
LIABILITIES	
Accounts Payable	23,735
Bond Interest Payable	-
Due to Other Funds	952,668
Accrued Wages	-
Payroll Deductions	450,392
Due to Other Governments	-
Deferred Revenue	1,046,390
TOTAL LIABILITIES:	\$ 2,473,185
FUND EQUITY	
Unassigned Fund Balance	13,305,133
Non-Spendable Fund Balance	146,918
Restricted Fund Balance	518
Committed Fund Balance	1,408,000
Assigned Fund Balance	7,197,031
Excess(Deficiency) of Revenues & Other Resources	10,452,141
Over(Under) Expenditures & Other Uses	
TOTAL FUND EQUITY:	\$ 32,509,741
Fund Balance Appropriated Year-To-Date	2,759,231
TOTAL LIABILITIES, FUND EQUITY, AND FUND BALANCE APPROPRIATED TO DATE:	\$ 37,742,157

INTERIM FINANCIAL REPORT (unaudited) ASST. SUPERINTENDENT FOR BUSINESS SERVICES' MESSAGE As of April 30, 2014



The audited General Fund balance at 9/1/13 is \$24,815,013

Assigned: \$ 9,394,231

Unassigned: \$ 13,748,845

As of 4-30-2014, the estimated activity is: As the end of the year close is completed, a budget amendment will be submitted to the board for items assigned, restricted and committed that will roll forward into FY 2014

Description	9/1/2011	Appropriated YTD	Estimated Balance
Non-Spendable	\$ 146,918	\$ -	\$ 146,918
Restricted	117,019	(116,501)	518
Committed	1,408,000	-	1,408,000
Assigned	9,394,231	(2,197,200)	7,197,031
Unassigned	13,748,845	(445,530)	13,303,315
Total Fund Balance	\$ 24,815,013	\$ (2,759,231)	\$22,055,782

Financial Ratios

- Level One Indicator of financial strength
- Level Two Indicator of efficient leverage
- Level Three Indicators of efficiency
- Level Four Indicator of revenue growth



Indicator of Financial Strength



What is the percent of rainy fund balance?

Working Capital Ratio

What is the cash flow availability for the organization?

Unassigned Fund Balance

13,303,315

Total G/F Expenditures 27,606,922 **Total Current Assets Less Total Liabilities**

37,742.156 - 2,473.184 = 35,268,972

Goal: Benchmark:

Danger:

> 30% of G/F Exp. 10% to 29% Under 10%

Goal: >\$15,000,000

\$10M to \$15M Benchmark:

Under < \$10M Danger:

48% FY14

43% FY13

\$35M FY14

\$32M FY13

Details on Schedule 3

Details on Schedule 1 **Budgeted**



Indicator of Efficient Leverage Reserves



Unassigned Fund Balance Ratio

How much is available in reserves?

Debt to Income Ratio

What is the ability of HCDE to cover its debt payments?

Unassigned Fund Balance 13,305,134

Total Fund Balances 35,268,972

Goal : >75% Benchmark: 50% to 75% Danger: <50% Annual Principal and Interest Payments on Term
Debt and Capital Leases \$1,822,609

G/F Revenue Less Facility Charges 38,059,063 – 3,334,292

Goal: <25% of annual revenue

Benchmark: 25% to <49% Danger: Under < 50%

38% FY14

42% FY13

5% FY14

5% FY13

Details on Schedule 1

Budgeted 52%

Details on Schedule 5

Budgeted 7%



INTERIM FINANCIAL REPORT (unaudited) As of April 30, 2014 Indicators of efficiency

Tax Revenue to Total Revenue Ratio

How efficient is HCDE at leveraging local taxes?

Indirect Cost to Tax Ratio

How much dependency on indirect cost from grants?

Total Tax Revenue \$19,607,364

< 20% of revenue

20% to 30%

More than 30%

Total Revenue

\$57,911,865

Indirect Cost General Fund

\$963,946

Total General Fund Revenues \$38,059,063

Goal: >5%

Benchmark: 2% to 5%

Danger: Under < 2%

34% FY14

Benchmark:

Goal:

Danger:

30% FY13

2.5% FY14

3% FY13

Details on Schedule 2

Details on Schedule 3

Budgeted

5%



Indicator of revenue growth



• Fee for Service Revenue Ratio

How are revenues spread across All Funds?

 Fee for Service Revenue Growth Ratio

What is the market growth for fee for services?

Total Fee for Service Revenues (G/F) \$16,442,219

Total Revenues \$57,911,865

Goal: > 30% of annual revenue Benchmark: 10% to 29% Danger: Under 10% Fee for Services Current Year Less Fee for Services Last Year \$16,442,219 – 16,166,121

Fees for Service Last Year \$16,166,121

Goal: >3% + growth

Benchmark: 0% to 3% Under < 0%

28% FY14

26% FY13

1.7% FY14

4.3% FY13

Details on Schedule 13-

Budgeted 25%

Details on Schedule 13-

Budgeted 6%



FY 2013-14 FUND BALANCE – BUDGETED ACTIVITY



FUND BALANCE CATEGORY	Sept 1, 2013 Beginning Unaudited	September- January 2014	April 2014	May 2014	Est. F/Bal 8-31-14
Inventory	120,424				120,424
Asset Replace Schedule	1,500,000				1,500,000
Bldg & Vehicle Replacement Schedule	1,475,000	(369,200)			1,105,800
Carryover encumbrances	237,958				237,958
Deferred Revenue –HP Schools	103,300				103,300
Deferred revenues	26,494				26,494
Emp. Retire Leave Fund	1,250,000			(300,000)	950,000
PFC Construction	1,200,000		(1,000,000)		200,000
Early Childhood Intervention Funding	1,100,000	(778,000)			322,000
Insurance Deductibles	500,000				500,000
NEW Payroll System	295,000			(200,000)	95,000

FY 2013-14 FUND BALANCE – BUDGETED ACTIVITY



FUND BALANCE	Sept 1, 2013	September-	April 2014	May 2014	Est. F/Bal
CATEGORY	Beginning	January 2014			8-31-14
	Unaudited				
PFC Lease payment	807,915				807,915
Program start up	900,000	(50,000)			850,000
Local Construction Fund 170	452,225				452,225
QZAB Renovation Projects	117,019	(116,501)			518
QZAB bond payment	697,833				697,833
Safe & Secure Schools Project	125,000				125,000
Unemployment Liability	158,000				158,000
Total Reserves:	11,066,168	(1,313,701)	(1,000,000)	(500,000)	8,252,467
Unassigned:	13,748,845	(445,530)			13,303,315
Total Est. Fund Balance:	24,815,013	(1,759,231)	(1,000,000)	(500,000)	21,555,782

INTERIM FINANCIAL REPORT (unaudited) GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS AND INTERNAL SERVICE FUNDS

Revenues

Budget to Actual at April 30, 2014

Fund	Budget	Received/Billed	%					
General Fund	\$ 48,086,789	38,059,063	79%					
April is the end of the 8th month or approximately 67% of the fiscal year.								
(1) This amount includes accounts receivable billed.								
Special Revenue Funds	38,866,428	14,415,526	37%					
Most grant periods differ from fiscal year. (2) Grants are on monthly reimbursement basis; subsequently billed								
Debt Service Fund	2,653,751	1,822,609	69%					
(3) This fund has activity in February (interest and principal	payments) and in							
August (interest only payment).								
PFC Fund	-	11	0%					
Trust and Agency Fund	-	2,933	0%					
Worker's Comp. Fund	464,082	277,431	60%					
Internal Service Fund	5,656,446	3,334,292	59%					
Total as of the end of the month	\$95,727,496	\$57,911,865	60%					

INTERIM FINANCIAL REPORT (unaudited) GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS INTERNAL SERVICE FUNDS

Expenditures

Budget to Actual at April 30, 2014

Fund	Budget	Encumbered/Spent	%
General Fund	\$50,846,020	\$27,606,922	58%
(1) Encumbrances as of the end of the month total.		1,807,867	Encumbrances
April is the end of the 8th month or approximately 67% of the	e fiscal year.		
Special Revenue Fund	38,866,428	19,259,356	59%
(2) Encumbrances as of the end of the month total.		3,692,288	Encumbrances
Most grant periods differ from fiscal year.			
Debt Service Fund	2,653,751	1,822,609	69%
(3) This fund has activity in February (interest and principal page 1)	ayments) and in		
August (interest only payment).			
PFC Fund	-	10	0%
Trust and Agency Fund	-	4,768	0%
Worker's Comp. Fund	464,082	159,358	34%
Internal Service Fund	5,656,446	4,032,353	71%
Total as of the end of the month	\$ 98,486,727	\$58,385,531	59%

INTERIM FINANCIAL REPORT (unaudited) FY 2013-14 Donations Report * All Funds as of April 30, 2014



MONTH	CASH	IN-KIND	TOTAL
September	\$230.00	\$602.50	\$832.50
October	0.00	\$19,100.62	\$19,600.62
November	\$1,000.00	\$2,500.00	\$3,500.00
December	\$874.57	\$2,140.64	\$3,015.21
January	\$500.00	\$4,374.40	\$4,874.40
February	0	\$2,645.00	\$2,645.00
March	0	0	0
April	\$530.27	\$3,262.90	\$3,793.17
May			
June			
July			
August			
Total:	\$3,134.84	\$34,626.06	\$37,760.90

INTERIM FINANCIAL REPORT (unaudited) FY 2013-14 Donations Report * All Funds as of April 30, 2014



		I						
		CENTER FOR GRANTS						
		DEVELOPMENT ON						
		BEHALF OF HCDE						
		DIVISIONS						
		April 1, 2014 through Apri	130, 20	14				
Donor Last	Donor First			Sponsored		Cash	In-kind	
Name	Name	Organization/Division	Site	Division	Description of Donation	Totals	Totals	Totals
Donations								
Kuslick	Lawrence		HCDE	Head Start	Advertisment		\$737.90	\$737.90
Collins	Samuel		HCDE	Head Start	Books		\$750.00	\$750.00
		Assistance League						
Hiterman	Kathi	Houston	HCDE	Head Start	Children's Books		\$1,615.00	\$1,615.00
					Ribbon, Helium, Napkins,			
Jonas	Amanda		HCDE	Head Start	Bugs, Beans		\$160.00	\$160.00
Sponsorships								
				Business	Sponsored School Finance			
Wilks	Lewis	U.S. Capital Advisors LLC	HCDE	Services	Council Lunch Meeting			
				Business	Sponsored School Finance			
Holland	David	U.S. Capital Advisors LLC	HCDE	Services	Council Lunch Meeting	\$530.27		\$530.27
					TOTALS	\$530.27	\$3,262.90	\$3,793.17

Legend: HCDE=Harris County Department of Education; ISS=Instructional Support Services

INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS COMPARATIVE ANALYSIS Fiscal Year-To-Date at April 30, 2014



See Tax Calculator at → http://www.hcde-texas.org/default.aspx?name=TaxCalculator

	August	September	October	November	December	January	March	April
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED
	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE
Proposed Collections Tax Year 2012	0.006358	0.006358	0.006358	0.006358	0.006358	0.006358	0.006358	0.006358
Certified Taxable Value per HCAD *								
Values under protest or not certified	47,628,019,827	22,834,202,254	10,580,483,023	4,258,170,138			496,168,537	340,631,182
values under protest of not certified	303,138,252,679	314,568,844,252	316,309,458,390	317,241,467,279	317,320,839,361	317,413,634,217	317,014,071,110	316,707,139,569
	303, 130,232,073	314,000,044,232	310,303,430,330	311,241,401,219	317,020,009,001	317,410,004,217	317,014,071,110	310,707,109,009
/ Rate per Taxable \$100	, 3,031,382,527	3,145,688,443	3,163,094,584	3,172,414,673	3,173,208,394	3,174,136,342	3,170,140,711	3,167,071,396
X Tax Rate	19,273,530	20,000,287	20,110,955			20,181,159		
X Estimated 99% collection rate	19,080,405	19,800,284	19,909,846	19,968,510	19,973,506	19,979,347	19,954,197	19,934,878
•								
+Delinquent Tax Collections	270,000	260,000	260,000	250,000	250,000	260,000	260,000	260,000
+Special Assessments	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
+ Penalty & Interest	130,500	130,500	130,500	130,500	130,500	130,500	130,500	130,500
Estimated Current Tax Available (\$ 19,490,905	\$ 20,200,784	\$ 20,310,346	\$ 20,359,010	\$ 20,364,006	\$ 20,379,847	\$ 20,354,697	\$ 20,335,378

INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at April 30, 2014 (8th month/12 month)



TAX YEAR 2013 COLLECTION SUMMARY							
		CURRENT		BALANCE	Y-T-D %		
DESCRIPTION	BUDGET	MONTH	Y-T-D	(OVER) / UNDER	OF BUDGET		
REVENUES:							
Current Tax	\$19,080,405	\$196,806	\$19,448,684	(\$368,279)	102%		
Deliquent Tax *	270,000	12,961	116,347	153,653	43%		
Penalty & Interest	130,500	18,835	109,462	21,038	84%		
Special Assessments and							
Miscellaneous*	10,000	1,398	158,681	(148,681)	1587%		
Subtotal Revenues:	\$19,490,905	\$230,000	\$19,833,174	(\$342,269)	101.8%		
DESCRIPTION	BUDGET	CURRENT MONTH	Y-T-D	BALANCE (OVER) / UNDER	Y-T-D % OF BUDGET		
EXPENDITURES:							
LESS: HCAD Fees	\$155,000	\$0	\$113,318	\$41,682	73%		
LESS: HCTO Fees	: HCTO Fees 383,500 0		369,899	13,601	1%		
Subtotal Expenditures:	\$538,500	\$0	\$483,217	\$55,283	2%		
Net Tax Collections:	\$18,952,405	\$230,000	\$19,349,957	(\$397,552)	102.1%		

a) 2013 Tax Rate = \$0.006358/\$100 Property Assessment/Appraisal - --> Annual Tax on a \$179,950 - \$35,990 = \$143,960/100 x .006358 = Residential Property = \$9.15 (net of 20% homestead exception .)

b) \$538,500/\$19,490,905 = 2.8% Collection and assessment costs

INTERIM FINANCIAL REPORT (unaudited) INTERIM CURRENT TAX REVENUE ESTIMATES REPORT April 30, 2014

	SCENARIO (1) APPRAISED VALUE HCAD		SCENARIO (2) OWNER'S VALUE OWNER REQUESTED	СО	SCENARIO (3) EST FINAL VALUE DIMMITTEE RECOMMENDE	ĒD
Property Use Category Recap-Certified To Date - Report: Taxable value	\$316,366,508,387		\$316,366,508,387		\$316,366,508,387	
PLUS: Uncertified Roll Summary Report: Scenario (1) Appraised value Scenario (2) Owner's value Scenario (3) Estimated final value	2,421,299,343 - -		- 2,151,389,750 -	_	- - 340,631,182	
Total taxable value, Certified and Uncertified:	\$318,787,807,730	(A)	\$318,517,898,137	(A) <u> </u>	\$316,707,139,569	(A)
Calculate Interim Current Tax Revenue Estimate: 1) (A) divided by 100 2) Current Tax Rate 3) 2014 Interim Current Tax Revenue Estimate, at 100% Collection Rate, (B) X (C) 4) Interim Tax Rev Estimate @ 99% Collection Rate:	\$3,187,878,077 X 0.006358 \$20,268,529 \$20,065,844	(C) (D)	\$3,185,178,981 X 0.006358 \$20,251,368 \$20,048,854	(C) _ (D) _	\$20,136,240	(C) (D)
Comparison of Interim Tax Rev Estimate @ 99% Collection Rate with Interim Current Tax Revenue Est: Interim Current Tax Revenue Estimate Over/(Under) Current Tax Revenue, Currently Budgeted:						
Interim Current Tax Revenue Estimate (E)	\$20,065,844	` '	\$20,048,854	` '	\$19,934,878	` ,
LESS: Tax Revenue, Currently Budgeted Total Interim Current Tax Revenue Estimate Over/(Under)	\$19,490,905	(F)	\$19,490,905	(F) _	\$19,490,905	(F)
Current Tax Revenue, Currently Budgeted, (E) - (F):	\$574,939		\$557,949	-	\$443,973	
Total Current Tax Revenue Received, April 2014, 1993-571100**:	\$19,833,174		\$19,833,174		\$19,833,174	

INTERIM FINANCIAL REPORT (unaudited) DISBURSEMENTS – ALL FUNDS April 2014



DESCRIPTION	DISBURSEMENTS	AMOUNT
All Funds	728 Checks	3,058,636.31
P Card – April 2014	320 Transactions	47,506.19
Bank ACH - payroll liabilities	3 Transfers	1,408,052.37
	Total:	4,514,194.87

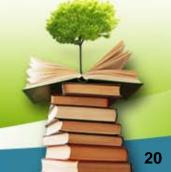
Notes:

- (A) All Purchase Orders and Payment Authorizations are reviewed before disbursement.
- (B) All Procurement Card charges are reviewed by cardholder, supervisor, and business office staff each month.
- (C) A report on CH Local expenditures is included in the monthly report.

Segment Division Data

As of April 30, 2014

BUDGET MANAGER TITLE	Revenues	Tax Subsidy	Expenditure and Encumbran	Includes Tax subsidy Variance	w/o Tax Profit Ratio	Profitability Variance
Alternative Certification	\$ 152,939	\$ 50,155	\$ 240,370	\$(37,276)	-57%	\$(87,431)
Choice Partners Cooperative	1,551,374	-	1,214,397	336,978	22%	336,978
Records Management	799,044	92,663	1,071,120	(179,414)	-34%	(272,077)
Special Education - Therapy Services	5,428,942	_	5,357,613	71,330	1%	71,330





HIGHLIGHTS Of BUDGET AMENDMENT REPORT June 17, 2014 Board Meeting

(unaudited)

Amendments

General Fund = \$ 168,491

Special Revenue Funds = \$ 4,500



FY 2013-14 BUDGET AMENDMENT REPORT April 30, 2014 General Fund



155,315

GENERAL FUND (199)

Facilities-Local Construction

Increase expenditures-Window Replacement and Sealing NPO-Funds are from	
Assigned Fund Balance	
-	

Total Facilities-Local Construction 155,315

Special Schools-ABC West

Increase revenues and expenditures- Revised Revenue Projections	13,176	
Total Special Schools-ABC West	13.176	

Total GENERAL FUND:

\$ 168,491

FY 2013-14 BUDGET AMENDMENT REPORT April 30, 2014 Special Revenue Fund



SPECIAL REVENUE FUND

Adult Education

Increase revenues & expenditures-IBM Grant throught Education Foundation Fund 498-4) NEW

Total Adult Education 4,500
4,500

Total SPECIAL REVENUE FUNDS:

\$ 4,500

I certify that the foregoing information is true and accurate to the best of my knowledge.

/s/ Jesus J. Amezcua, CPA, Asst. Supt. for Business Support Services /s/ Rosa Maria Torres, Chief Accounting Officer

/s/ John Weber, MBA, RTSBA, Accounting and Reporting
Compliance Officer
/s/ Antonia Yvette Hamm, RTSBA, Accounting Manager



